#### Moving Local Economies Forward by Maximizing the role of Higher Education in the Process

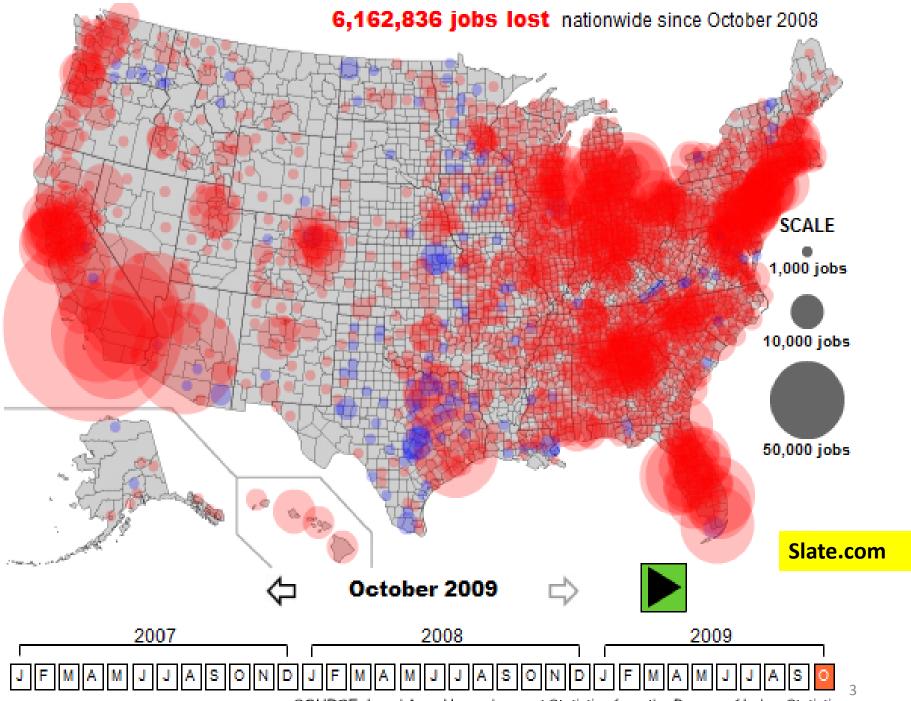


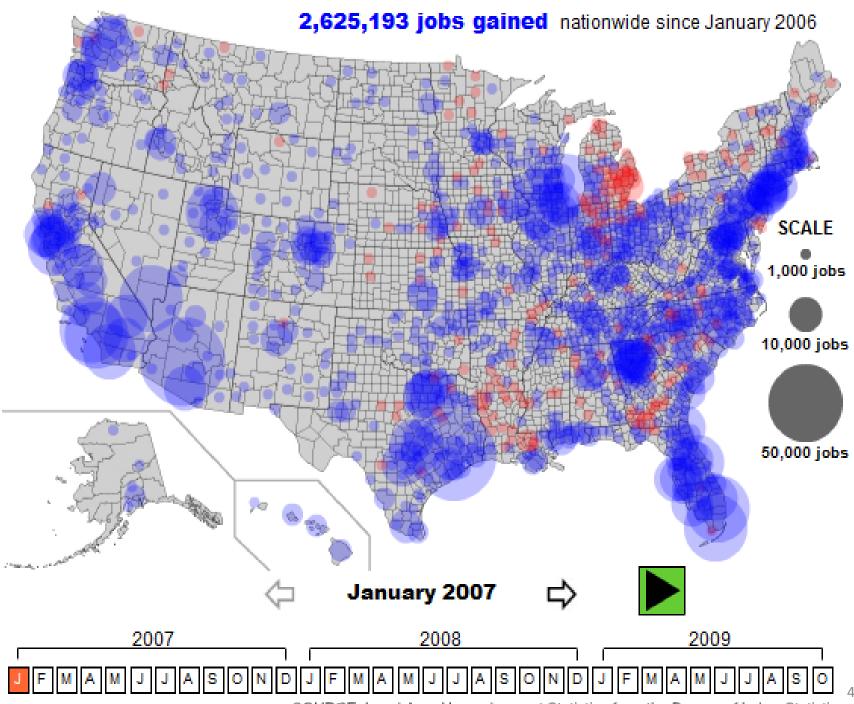
Jim Purcell, Commissioner Louisiana Board of Regents

#### Things We Can All Agree On

- 1) Economic growth is good
- 2) To acquire economic growth we need to generate more revenue

3) A real increase in revenue comes from increased output

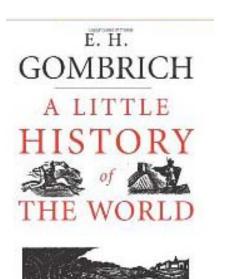




# A Little History of the World E. H. Gombrich

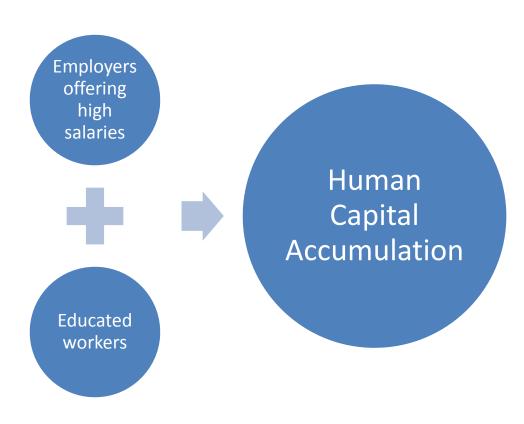
- Anyone who owned a mechanical loom could, with the help of one or two assistants – perhaps his wife and children – do more work than a hundred trained weavers.
- So whatever became of all the weavers in a town into which a mechanical loom was introduced? ... they woke up one day to discover that they weren't needed any more. Everything it had taken them years to learn, first as apprentices and then as journeymen, was useless.

Compression of wages
Restructuring of the economy
Those that adapt flourish
Those that could not . . .

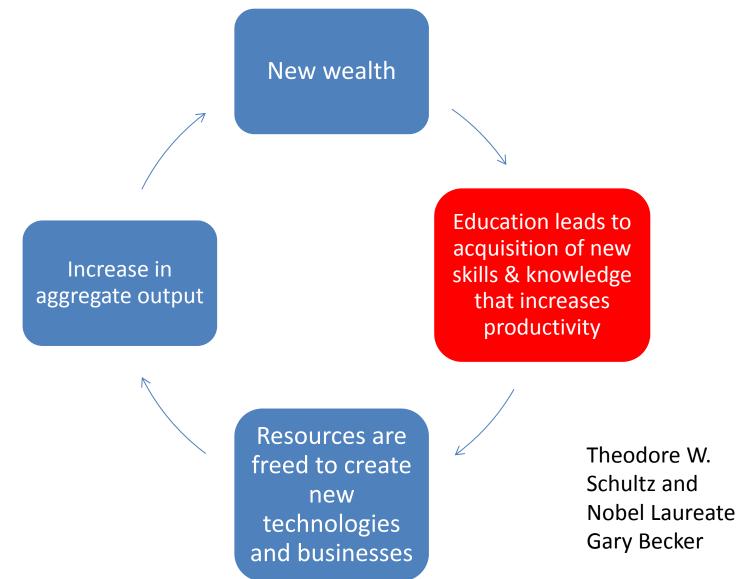


#### The Concept of Human Capital

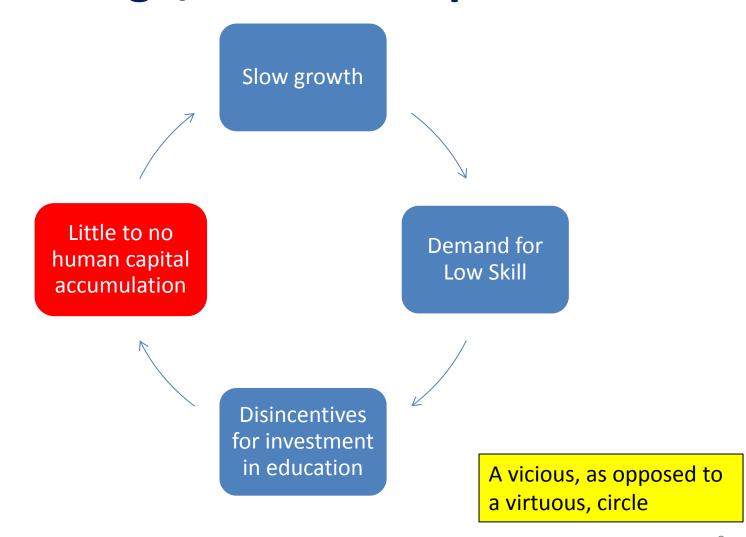
- Introduced by Nobel Laureate Theodore W.
   Schultz and Nobel Laureate Gary Becker:
- Employers pay higher salaries to educated workers because educated workers bring a higher return
- Individuals acquire skills and knowledge to increase their value to employers



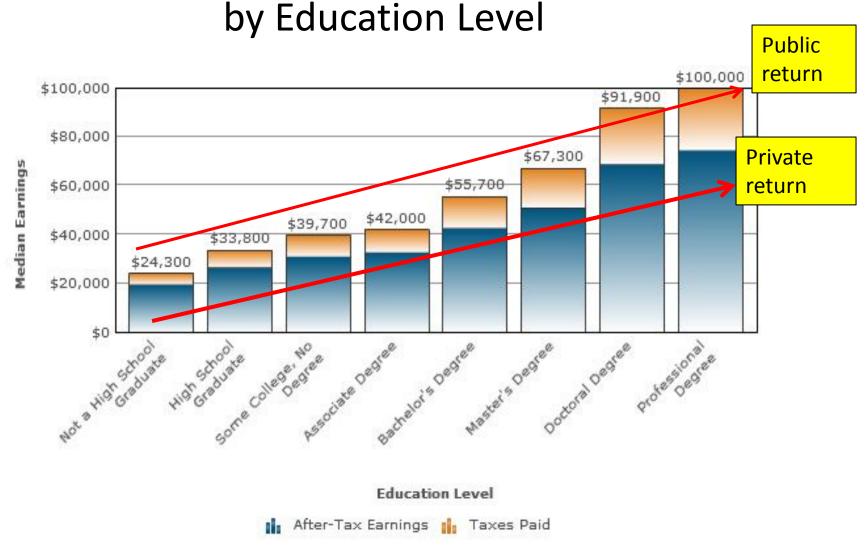
# The Virtuous Circle of Economic Growth Through Human Capital Accumulation



# Louisiana is Caught in a Low Wage/Low Skill Equilibrium



Median Earnings and Tax Payments of Full-Time Year-Round Workers Aged 25 and Older,



### La. given 'F' in skilled workers Advocate business writer

- The number and quality of skilled workers in Louisiana is dismal, according to a recent report evaluating the state's manufacturing abilities.
- The 2011 Manufacturing and Logistics National Report by the Center for Business and Economic Research at Ball State University in Indiana gave Louisiana a failing grade in the important area of "human capital."
- All 50 states were included in the study.

#### **2013 Study:**

# COLLEGE FUNDING IN CONTEXT: UNDERSTANDING THE DIFFERENCE IN HIGHER EDUCATION APPROPRIATIONS ACROSS THE STATES

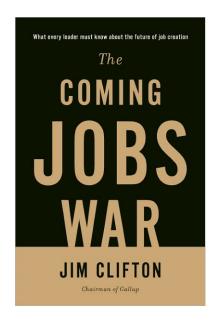
#### **P14**

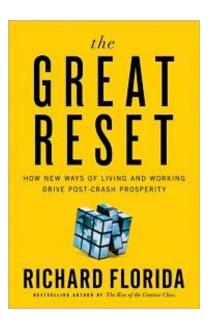
... Louisiana has provided lower than expected levels of support for higher education in the past two decades.

Louisiana has struggled to develop a culture to support higher education as a human capital investment. . . the lack of investment in education is associated with an array of social and economic problems which divert resources and inhibit additional funding for higher education in Louisiana. Collectively, these factors create a perpetual cycle that has thwarted the kind of sustained investment that would propel Louisiana into the realm of adequate funding for higher education.

### Looking at Louisiana through the lens of what futurists say is needed for economic growth:

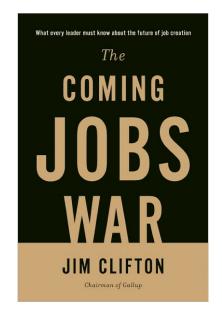
- Density of educated/skilled workers
- Access to good schools, colleges, universities, hospitals
- Local leadership

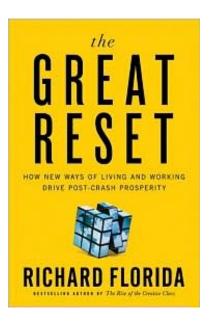




### Looking at Louisiana through the lens of what futurists say is needed for economic growth:

- Local/Regional economic development strategies rather than state-wide strategies
- Understanding that the economy is returning to models based upon powerful city-states
  - Sparta and Athens

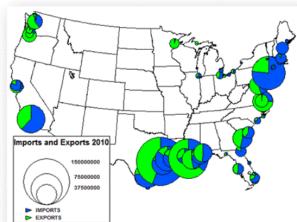


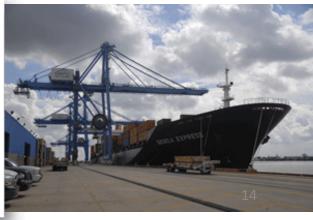


#### **Context for Change**

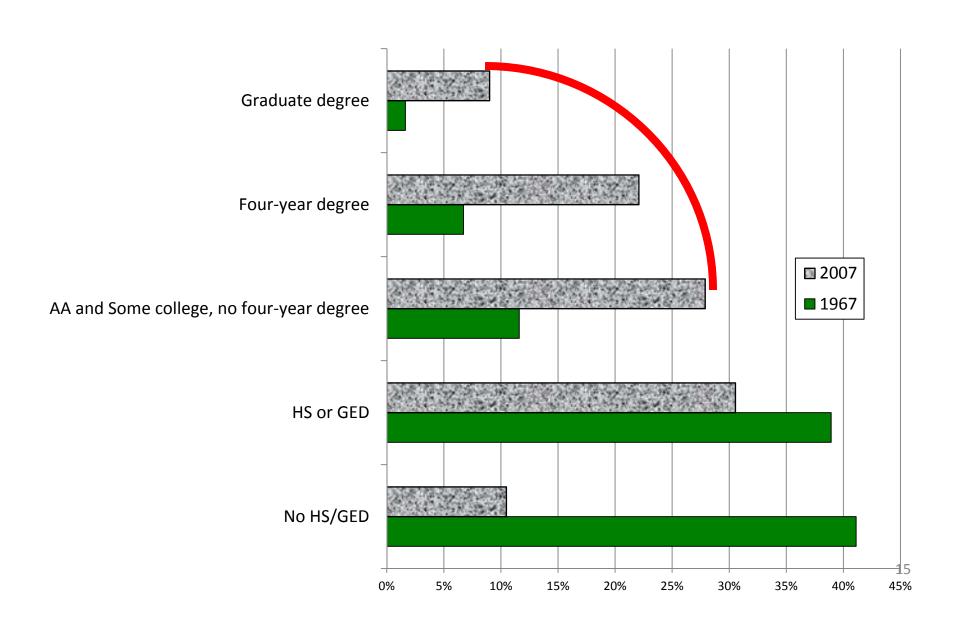
 Rose (2012) found that jobs connected to export industries (such as agriculture, natural resources and manufacturing) changed drastically over the last generation. In 1967, nearly 80% of export industries employed persons with a high school diploma or less. Whereas, a generation later (2007), nearly 60% of the employees in the export industries are persons credentialed with an associate degree or higher.







### Increased Demand for Higher Education Attainment in Export Industries, 1967-2007



#### Breaking out of the Low-Wage/Low-Skill Equilibrium

 "States can escape the quandary by producing more postsecondary talent and by modernizing existing industries and attracting new ones."

Anthony P. Carnevale, Georgetown University
 Center on Education and the Workforce

Concentrate only on increasing Postsecondary Talent

> Brain Drain

Concentrate only on attracting business

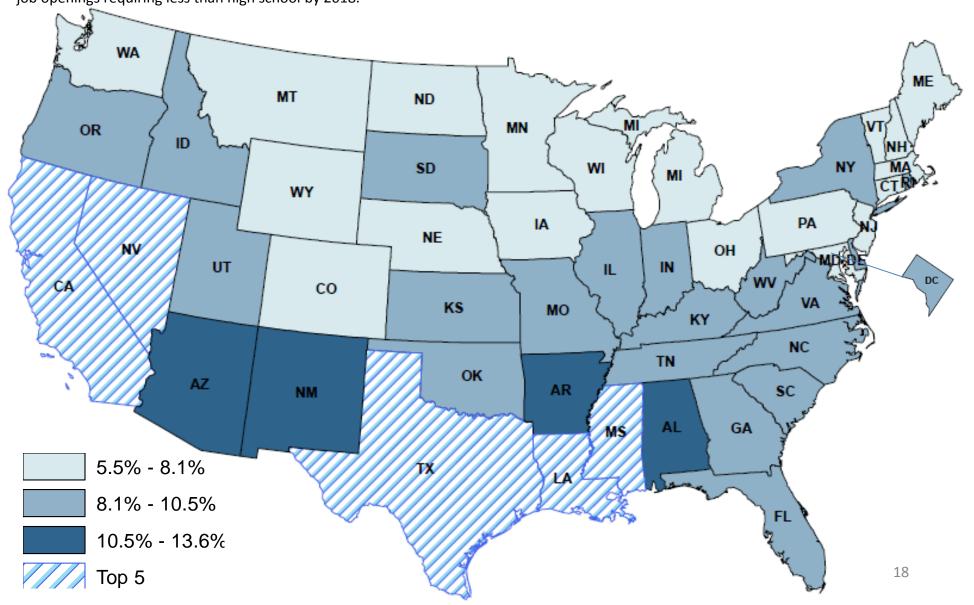
Hiring of out-of-state talent

### Post Secondary Jobs - U.S. Maps: Educational concentrations of job openings by state through 2018.

District of Columbia, Massachusetts, Colorado, Minnesota, and Washington will lead the nation in Job openings requiring postsecondary education by 2018. 52% of all jobs in LA. will require some post-secondary training. The national average will be 63%. ME MT ND OR ID NY WI SD MI WY PA IA NE NV OH UT IN IL CA KS MO KY NC TN OK ΑZ AR SC NM AL GA MS TX 51.0-61.2% LA 61.2% - 68.1% 68.1% - 71.8% 17 Top 5

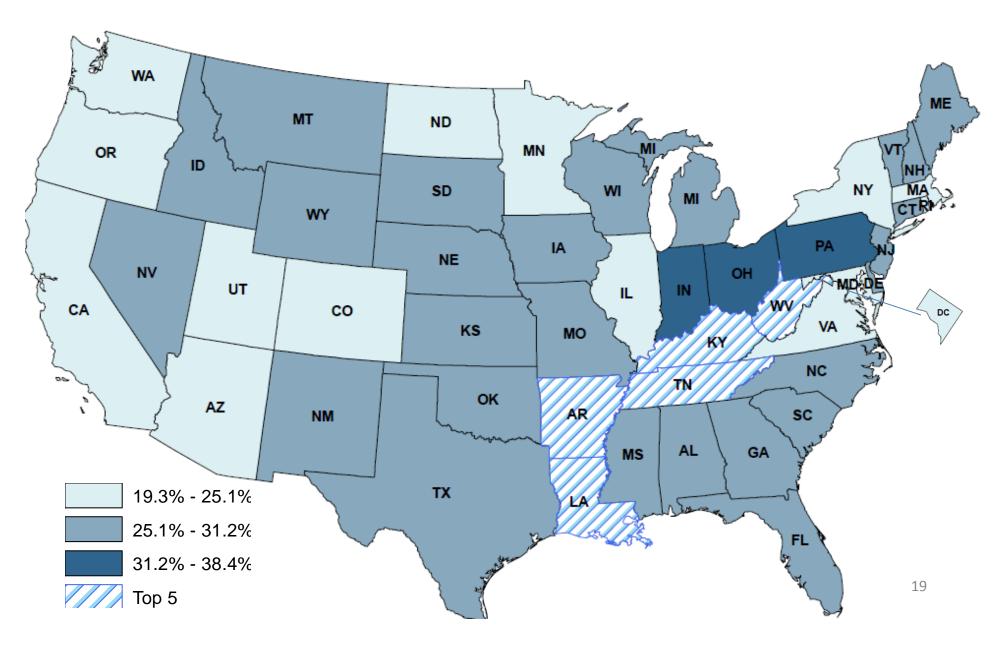
#### High School Drop Out Jobs - U.S. Maps: Educational concentrations of job openings by state through 2018.

114 Projections of Jobs and Education Requirements Through 2018 Texas, Louisiana, Mississippi, Nevada, and California will lead the nation in job openings requiring less than high school by 2018.



#### High School Graduate Jobs - U.S. Maps: Educational concentrations of job openings by state though 2018.

West Virginia, Louisiana, Arkansas, Tennessee, and Kentucky will lead the nation in job openings requiring high school by 2018.



### Associate's Degree Jobs - U.S. Maps: Educational concentrations of job openings by state though 2018.

Alaska, Idaho, Utah, Louisiana, and Arkansas will lead the nation in job openings requiring associate's Degree by 2018.

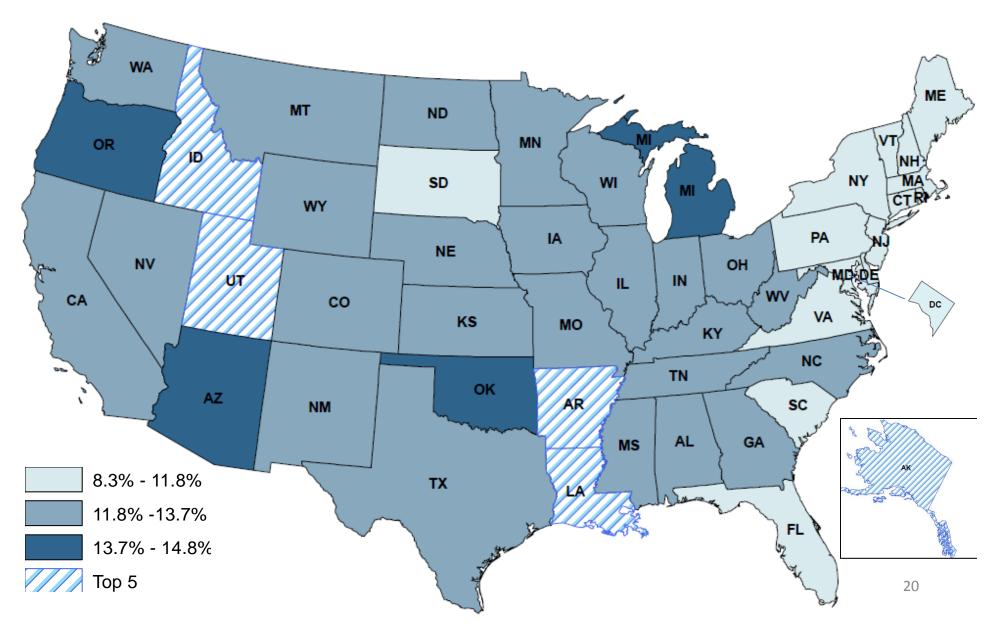
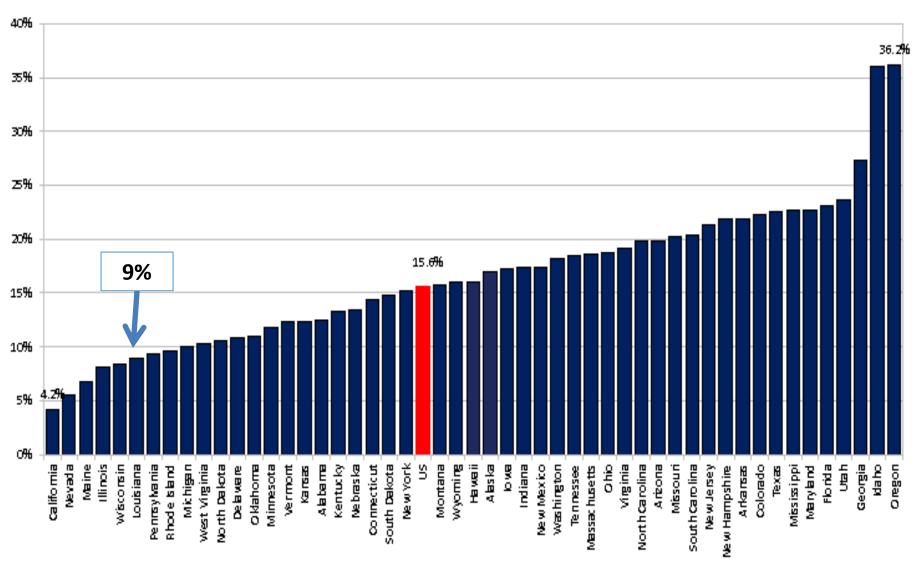
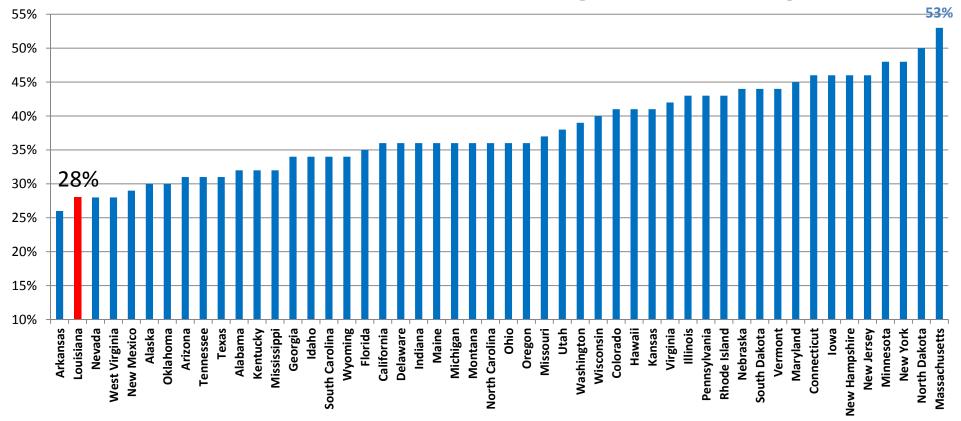


Figure 5
Full-Time-Equivalent (FTE) Enrollment in Public Higher Education
Percent Change by State, Fiscal 2007-2012

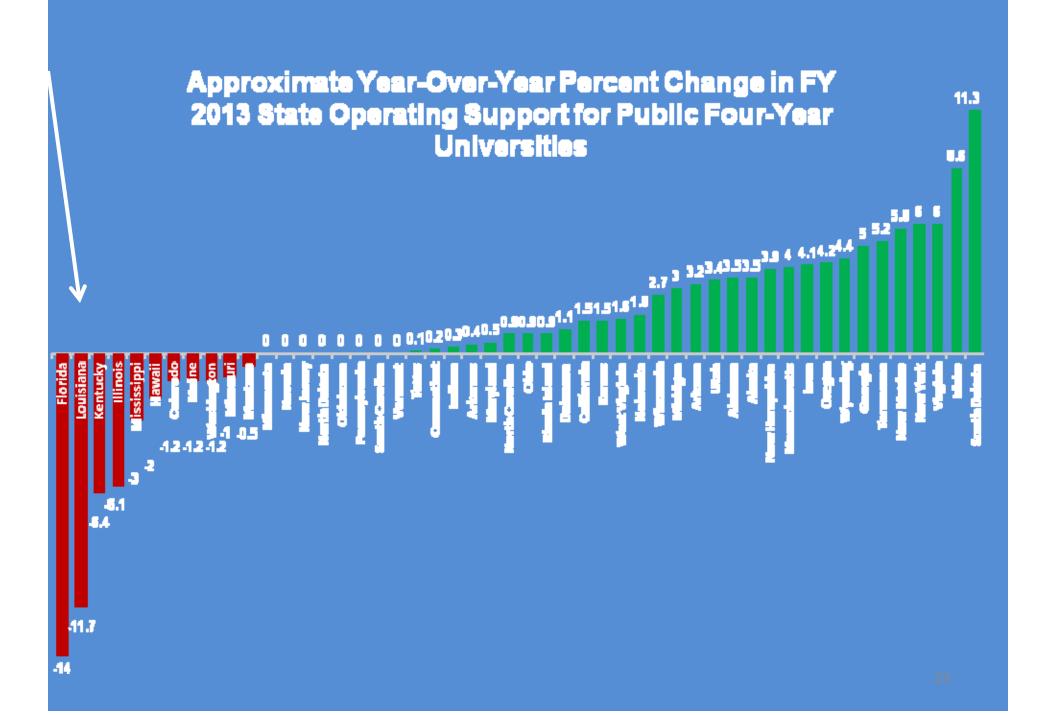


So wice: State Higher Education Executive Officers

# Current percentage of young adults (25-34) with an associate degree or higher<sup>3</sup>



<sup>&</sup>lt;sup>3</sup> "College degree" means an associate degree, bachelor's degree, or higher. National Center for Higher Education Management Systems (NCHEMS), 2008 (from U.S. Census Bureau, 2008 American Community Survey Public Use Microdata Sample File.) <a href="http://www.higheredinfo.org">http://www.higheredinfo.org</a>



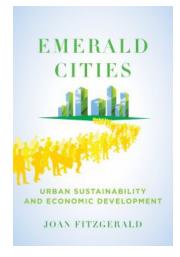
#### Time and Place

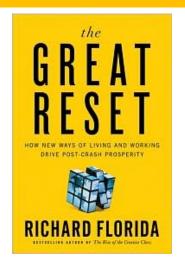
Those individuals, families, cities, states and – increasingly—countries with the most education are prospering, while those with the least higher education are experiencing relative and often absolute economic decline.

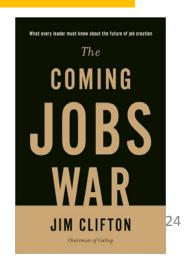
--Postsecondary Education OPPORTUNITY, June 2005.

For people and communities to thrive in the new economy they will need to have access to a good college and good health care.



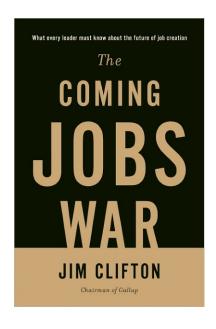


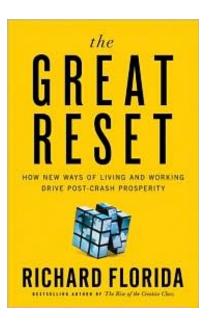




### Looking at Louisiana through the lens of what futurists say is needed for economic growth:

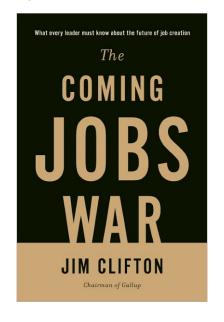
- Density of educated/skilled workers
- Access to good schools, colleges, universities, hospitals
- Local leadership

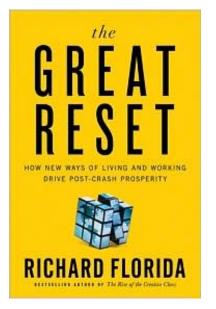




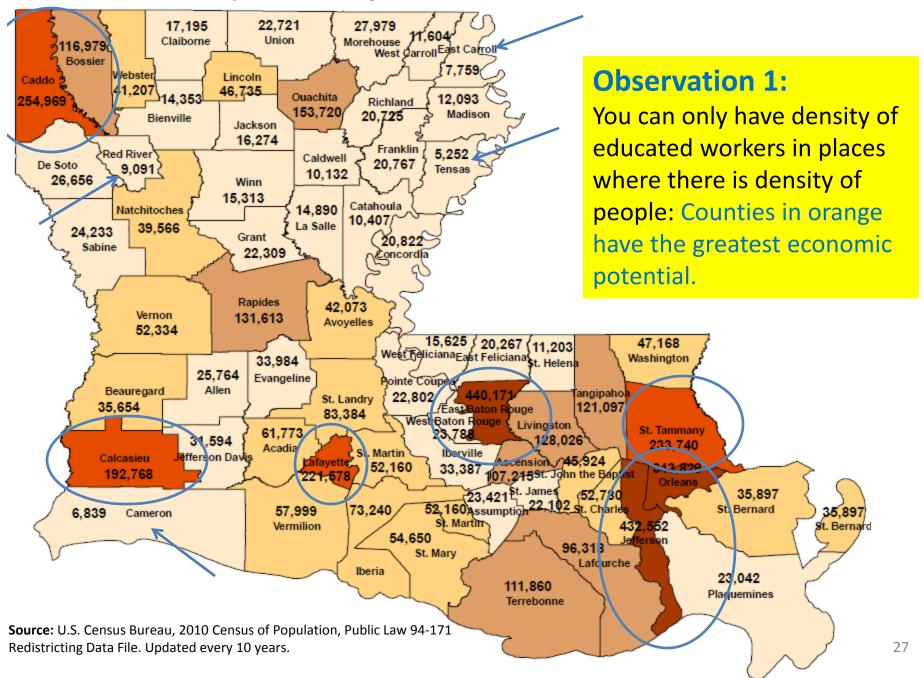
### Looking at Louisiana through the lens of what futurists say is needed for economic growth:

- Regional economic development strategies rather than state-wide strategies
- Return to city-states
  - Sparta and Athens
- Work ready communities





#### Louisiana Population by Parish, 2010, Total – 4,533,372



Louisiana educational attainment - persons 25 years and over - percent high school

73.2

Morehouse #0.7

Richland

Franklin

69.9

69.5

Catahoula

67.9

73.8

West Carroll East Carroll

62.2

72.8

71.4

Tensas

Madison

80.3 Union

Ouachita

84.1

Caldwell

76.2

La Salle

Lincoln

82.3

Jackson

Grant

84.5

72.6 Winn

Claiborne

74.7

86.7

Caddo

84.3

De Soto

79.2

79.6

Sabine

Bossier

75.5

Webster

Red River

74.5

Natchitoches

78.7

79.2 Bienville

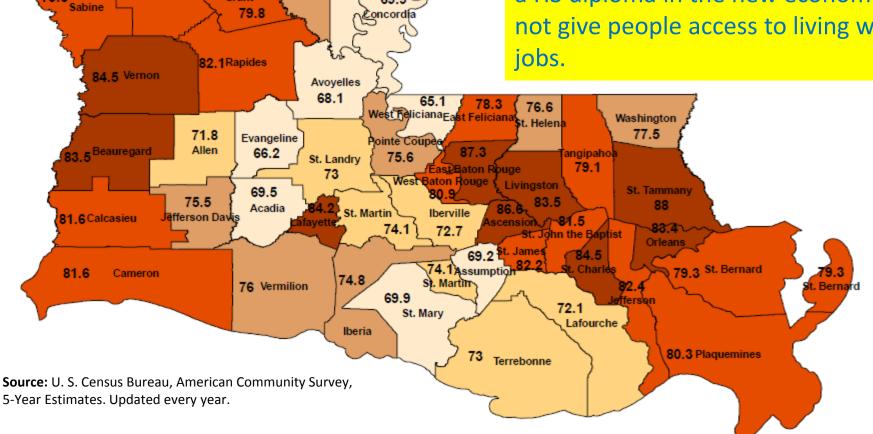
graduate or higher, 2005-2009 by Parish Louisiana Value: 81.0%

#### **Observation 2:**

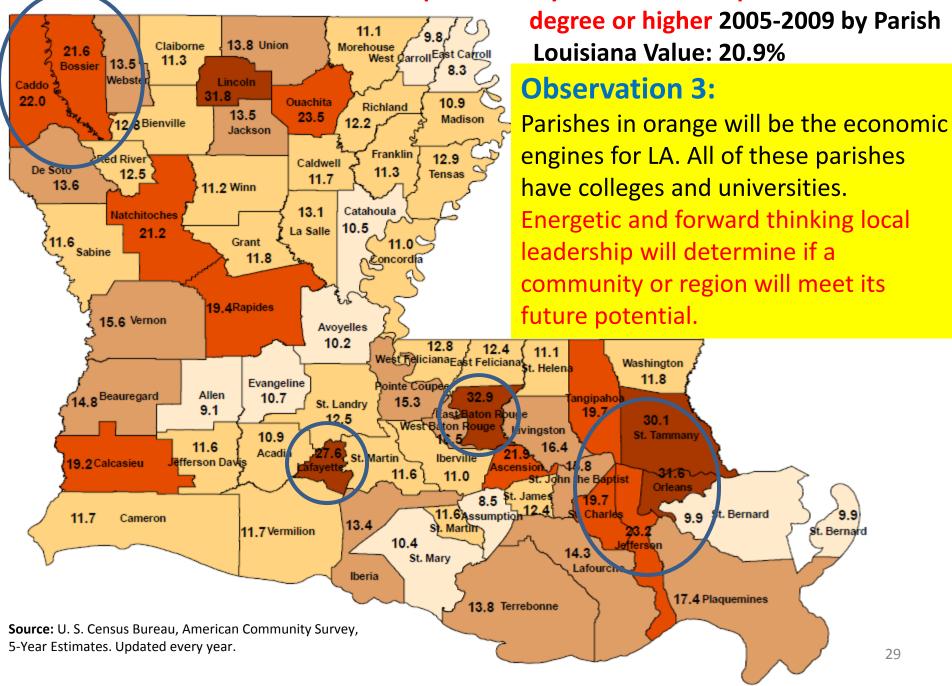
You can only have a modern economy where there are educated people:

Parishes in orange have potential, but a HS diploma in the new economy will not give people access to living wage

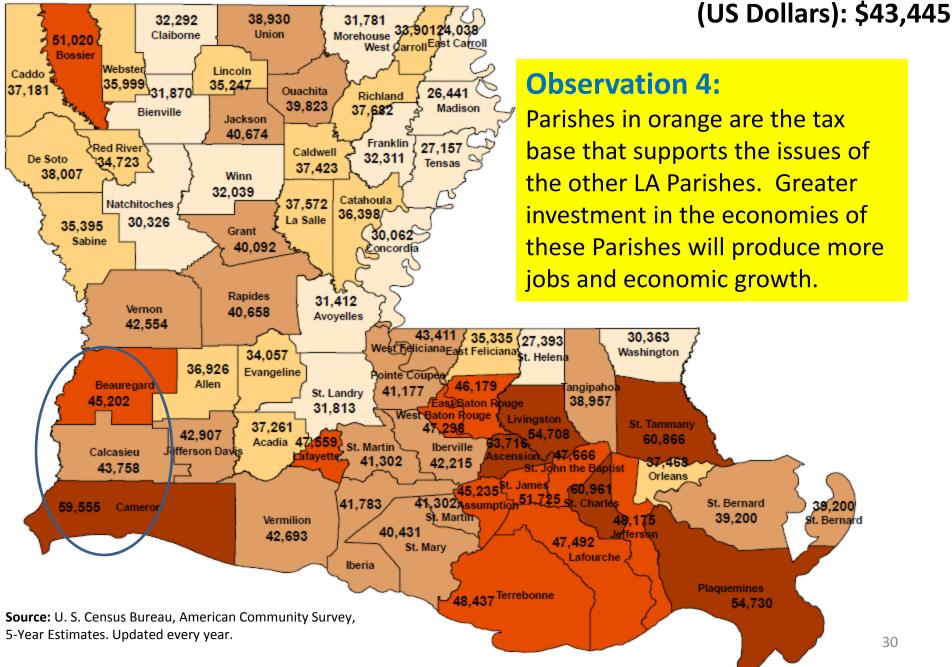
28



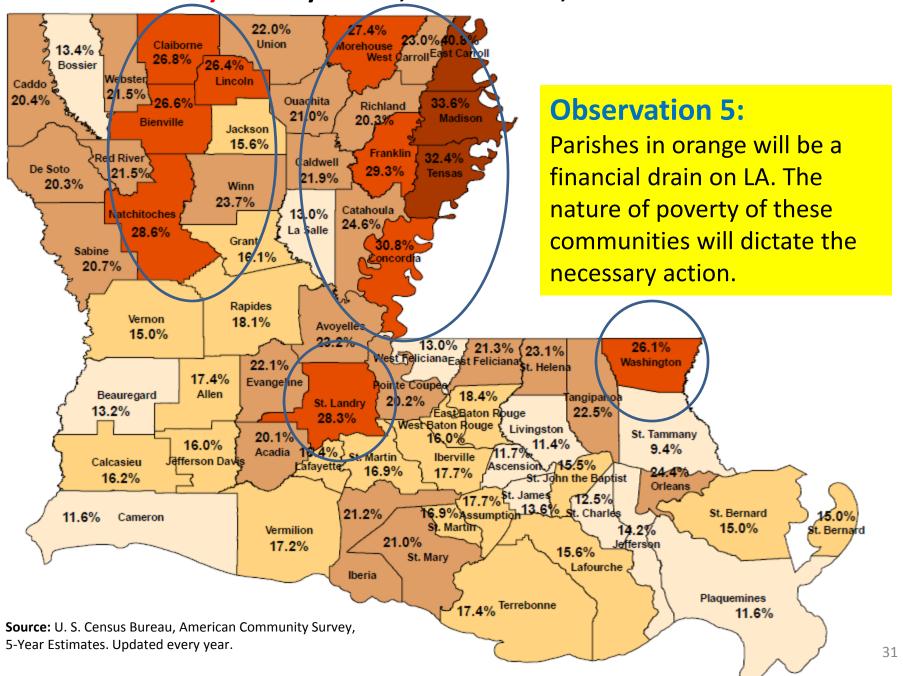
Louisiana educational attainment - persons 25 years and over - percent bachelor's



Louisiana median household income, 2006-2010 by Parish, Value for Louisiana



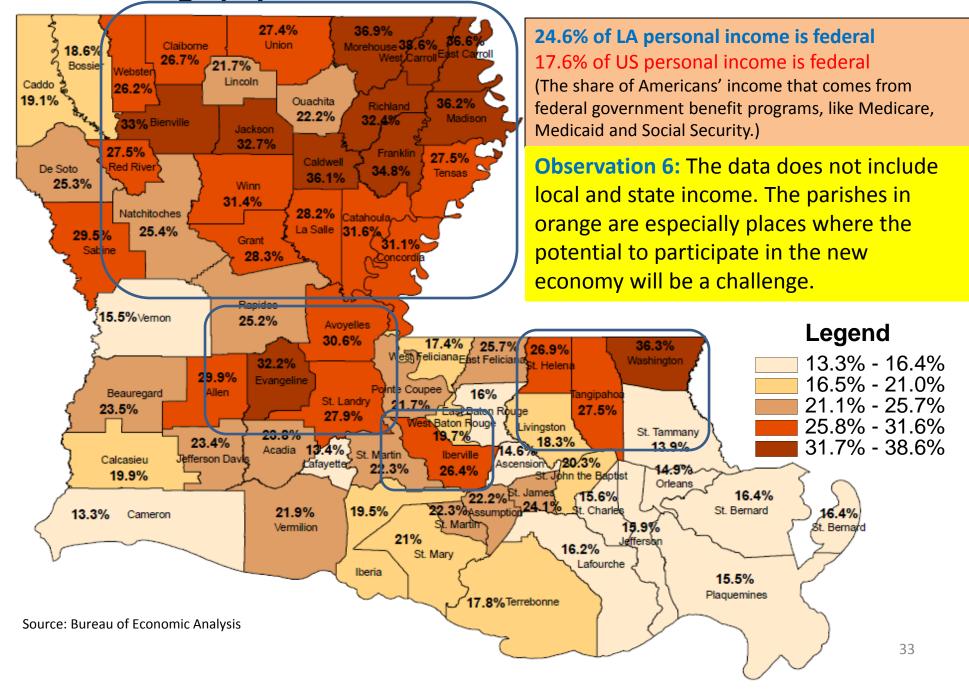
#### Louisiana Poverty Rate by Parish, 2006 – 2010, Value for Louisiana 18.1%



### The following chart gives the biggest clues about local economies in peril and those that are healthy

- When 50% or more of citizens of a local economy are dependent on federal, state and local government income for their livelihood the community will eventually decline.
- The economy will not be sustainable.
- Economic restructuring will need to take place, which may include redirection of resources to economies that are more apt to thrive.

#### The Geography of Government Benefits – All Government Benefits

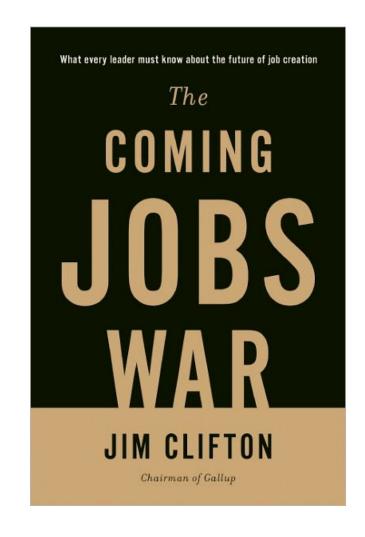


#### The coming world war is an all-out war for good jobs.

-- "A good job is a job with a paycheck from an employer and steady work that averages 30+ hours per week."

"The lack of good jobs will become the root cause of almost all world problems that American and other countries will attempt to deal with through humanitarian aid, military force, and politics."

-- "The lack of good jobs will become the cause of hunger, extremism, out-of-control migration patterns, reckless environmental trends, widening trade imbalances, and on and on."

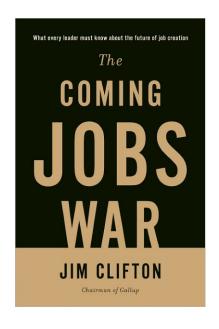


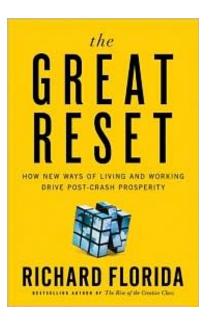
#### To Win the Jobs War...

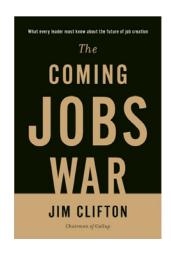
- Recognize that the most important solutions are local.
- Have your whole city wage a war for jobs.
- Align efforts citywide.
- Don't allow your local constituencies to look to Washington or Baton Rouge for solutions.

#### **Job Magnets**

- Density of educated/skilled workers
- Access to good schools, colleges, universities, hospitals
- Local leadership

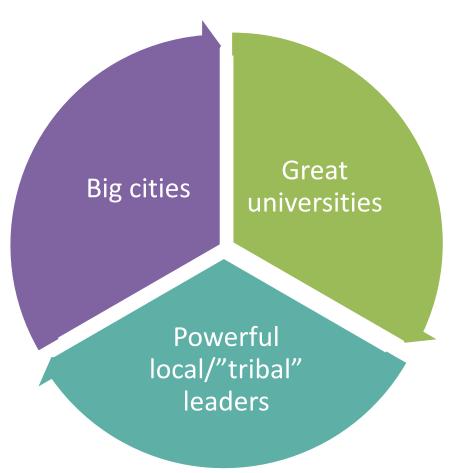






### A Grassroots Effort....

"If you were to ask me, 'From all the data you have studied so far, where will the next breakthrough...come from?' my answer would be: From the combination of the forces within big cities, great universities, and powerful local leaders."

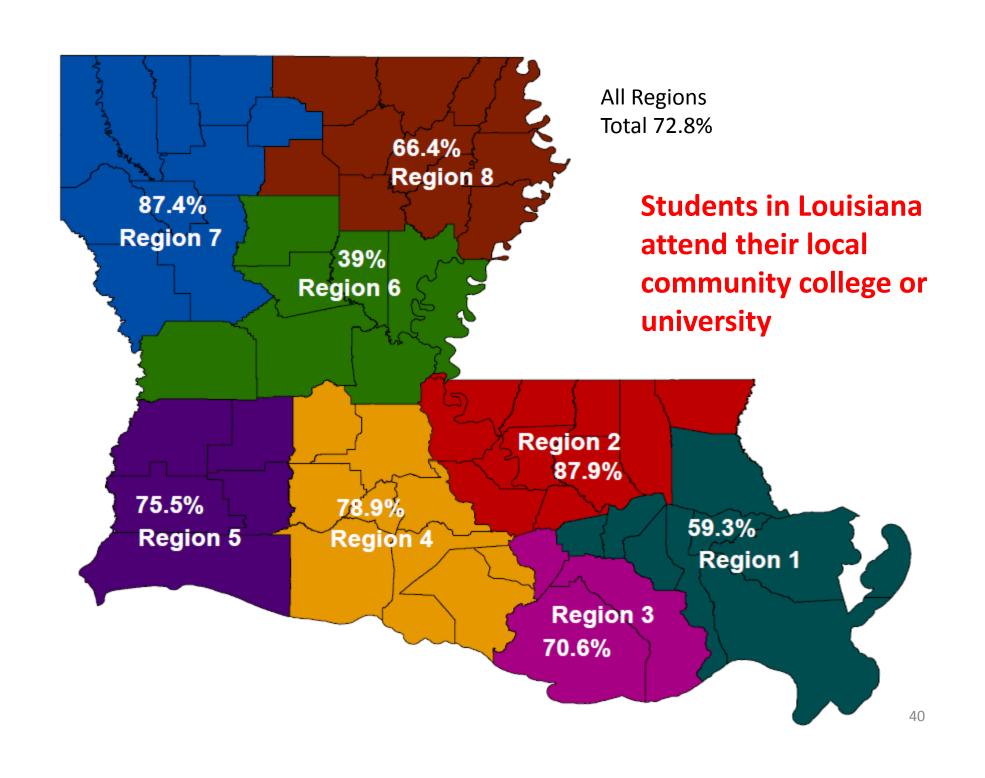


# Community Leaders: 100 x 100 To Win the Jobs War...

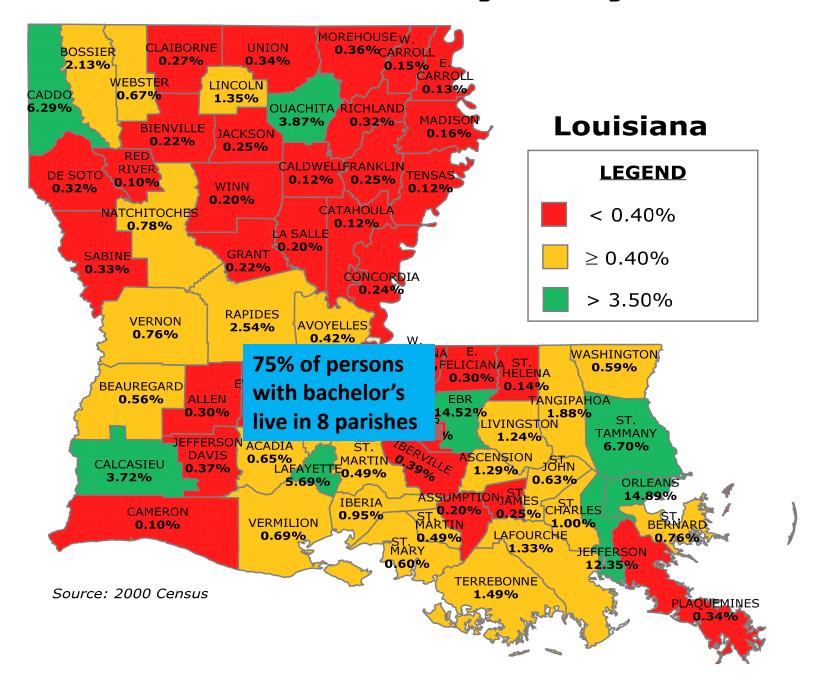
- All prosperous cities have a self-organized, unelected group of talented people influencing and guiding them.—call them tribal leaders.
- Local Tribal Leaders Tribal leaders are the opposite of "predatory elites," people with the power to rob their cities and countries blind for their own benefit.

### **Local Imperative**

- •81% of Louisianans were born in Louisiana
- The local population will be your workforce
- Student preparation for college/work is key
- Local support for local students is needed
- •Getting adults with with some college to complete their degree can be a strong mechanism for building local communities
- Stewards of the community



### Distribution of State's Population, 25+ with a Bachelor's Degree or Higher



NOVEMBER 14, 2011 Either fix our schools or get used to failure The hard truth about income inequality Pew poll: iPhones vs. IRAs **CAN YOU STILL MOVE UP IN AMERICA?** 



## **Employment Rate by Degree Level Eighteen Months after Graduation - For All Completers**

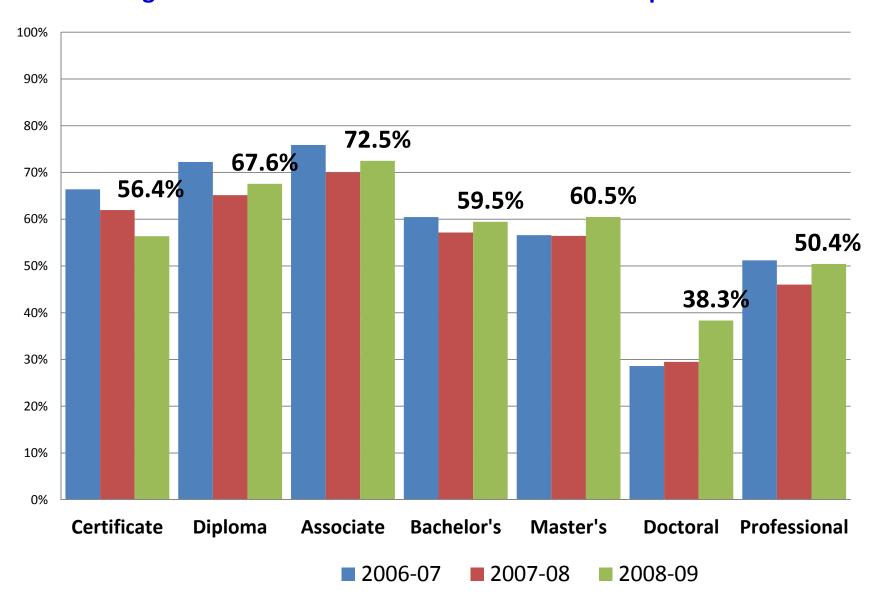


Figure 5
Employment Rate by Field of Study
Eighteen Months after Graduation - For 2008-09 Bachelor's Degree Completers

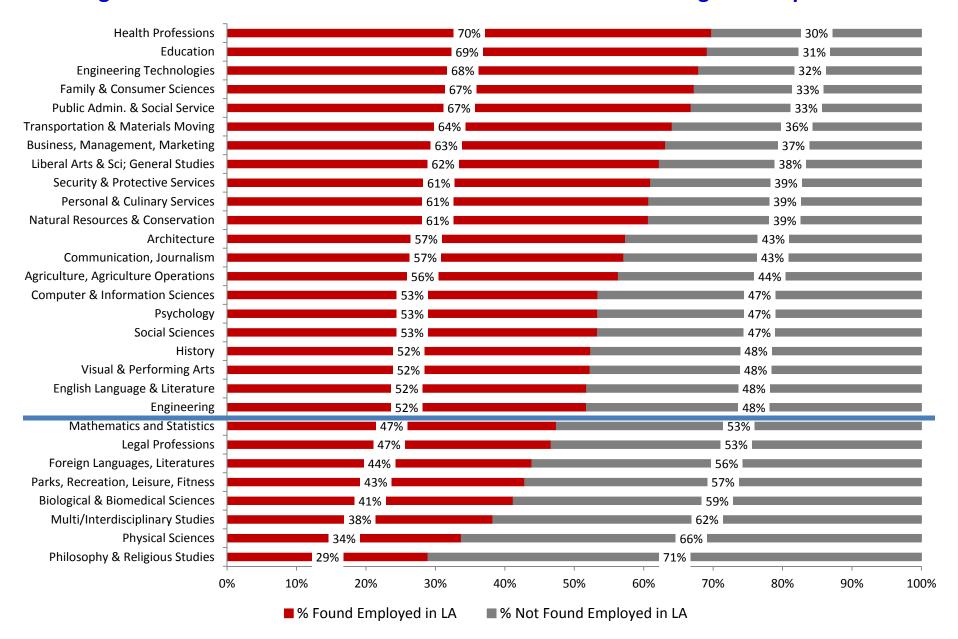


Figure 7
Employment Rate by Residency Status
Eighteen Months after Graduation - For All Completers
(Collective 2006-07, 2007-08, and 2008-09)

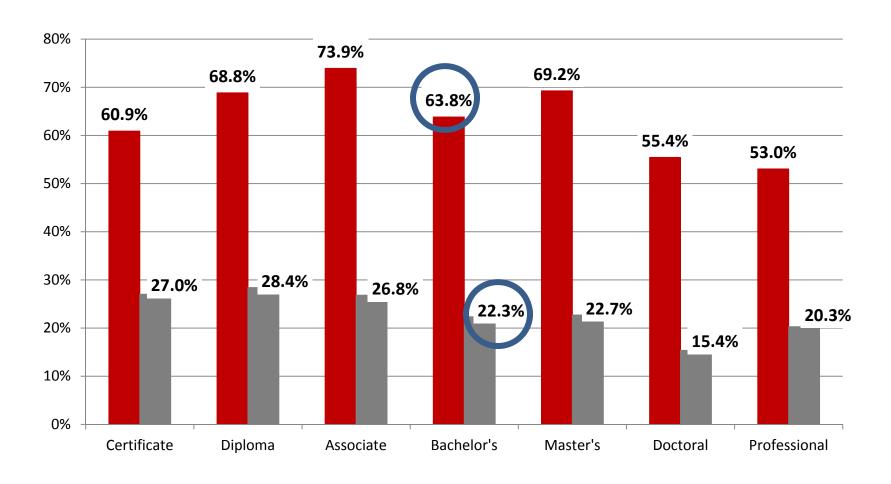


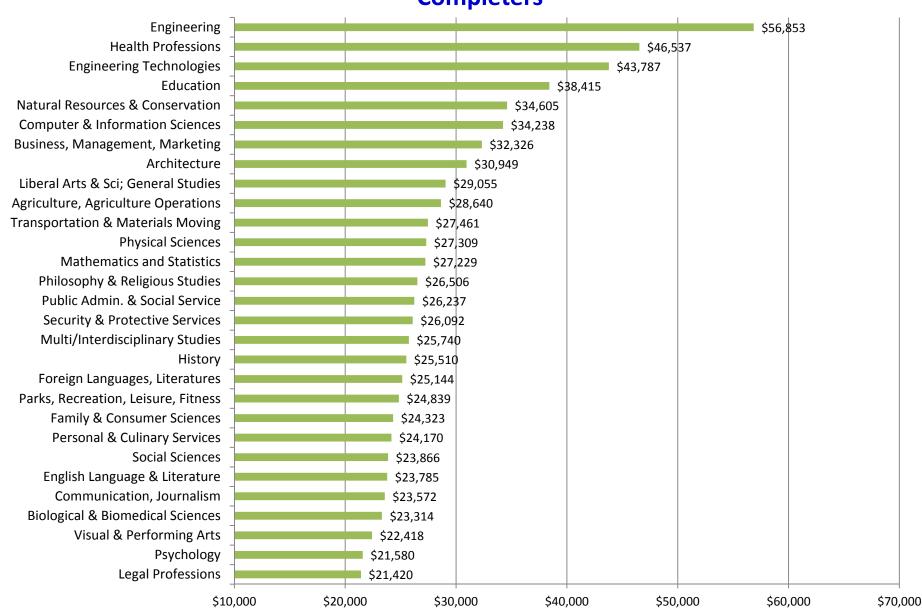
Table 5
Average Calculated Salary by Degree Level
For All Employed Completers

| Max Degree Level | Eighteen Months after Graduation |          |          |  |
|------------------|----------------------------------|----------|----------|--|
|                  | 2006-07                          | 2007-08  | 2008-09  |  |
| Certificate      | \$23,000                         | \$24,778 | \$23,622 |  |
| Diploma          | \$30,607                         | \$30,062 | \$28,530 |  |
| Associate        | \$37,799                         | \$37,425 | \$35,544 |  |
| Bachelor         | \$35,099                         | \$34,115 | \$32,742 |  |
| Master           | \$48,737                         | \$49,644 | \$48,016 |  |
| Doctoral         | \$59,863                         | \$60,655 | \$61,023 |  |
| Professional     | \$65,368                         | \$67,315 | \$66,786 |  |

As a result of the recession, compression of wages for new hires has occurred.

The trend in other states show that at five years in the workforce, bachelor's degree recipients will earn more, on average, than associates.

# Average Calculated Salary by Field of Study Eighteen Months after Graduation - For 2008-09 Bachelor's Degree Completers



## **Average Calculated Salary by Field of Study For 2008-09 Associate Degree Completers**

| Field Of Study                      | Number of<br>Completers | Wages Eighteen Months after Graduation |
|-------------------------------------|-------------------------|--|
| Agriculture, Agriculture Operations | 2                       |  |
| Biological & Biomedical Sciences    | 2                       |  |
| Business, Management, Marketing     | 429                     | \$25,347                               |
| Communication, Journalism           | 12                      | \$20,305                               |
| Communications Technologies         | 26                      | \$17,928                               |
| Computer & Information Sciences     | 88                      | \$28,531                               |
| Education                           | 53                      | \$25,993                               |
| Engineering Technologies            | 396                     | \$49,112                               |
| Family & Consumer Sciences          | 52                      | \$18,149                               |
| Foreign Languages, Literatures      | 6                       |  |
| Health Professions                  | 957                     | \$46,784                               |
| Legal Professions                   | 19                      | \$28,572                               |
| Liberal Arts & Sci; General Studies | 555                     | \$23,584                               |
| Mechanic & Repair Technologies      | 20                      | \$36,430                               |
| Multi/Interdisciplinary Studies     | 22                      | \$19,352                               |
| Natural Resources & Conservation    | 4                       |  |
| Personal & Culinary Services        | 32                      | \$27,178                               |
| Physical Sciences                   | 3                       |  |
| Security & Protective Services      | 161                     | \$30,031                               |
| Visual & Performing Arts            | 39                      | \$19,001                               |

# Seek Revenue Streams that are compatible with the mission and soul of the university

- Work to have all Academic departments produce the credit hours, research dollars and other revenue to be selfsustaining.
- Sequence courses so that students graduate within a two year for associate or four-year time for a bachelor's degree (or less). \*
- Group courses in a block so that students can take required course in a steady sequence.
  - provides for interdisciplinary instructional opportunities and community building among students.
  - Maximizes space utilization and student time.
- Expand internships and co-op opportunities in the local community. \*\*

# Seek Revenue Streams that are compatible with the mission and soul of the university

- If campus space is underutilized, look into leasing space to
  - Local entities such as non-profit groups which could also provide outof-classroom experiences for students.
  - Create business incubators.
  - Lease to other educational groups that can support higher education efforts.
- Private sponsorships of the higher education experience.
  - Chairs and professorships are sponsored by private sources.
  - Whole academic divisions are sponsored by businesses.
  - Many businesses earn naming rights by giving funds for buildings, music classrooms, computer/technology labs.

# Moving Higher Education Forward Legislation

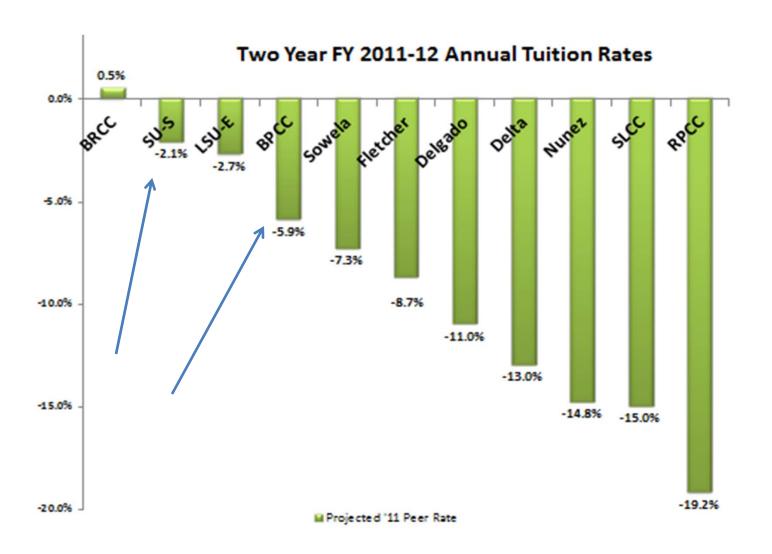
- Funding Stability is essential
  - A sustainable and appropriate revenue stream is needed
    - (Not 61% of the SREB Average)

### How?

- Stabilize state funding for higher education
- Move tuition approval to Systems within BOR defined ranges not to exceed the SREB Average
- Allow tuition rates to be market driven
  - Allow differential tuition for high cost programs
- Allow per credit hour tuition charges
- All of these options need legislative support

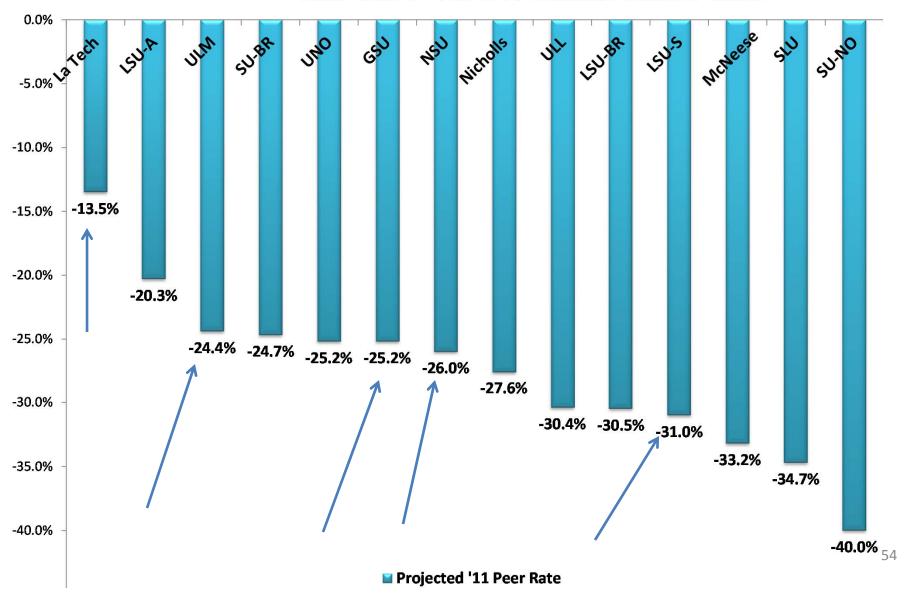


### Variance from SREB Peers



### Variance from SREB Peers

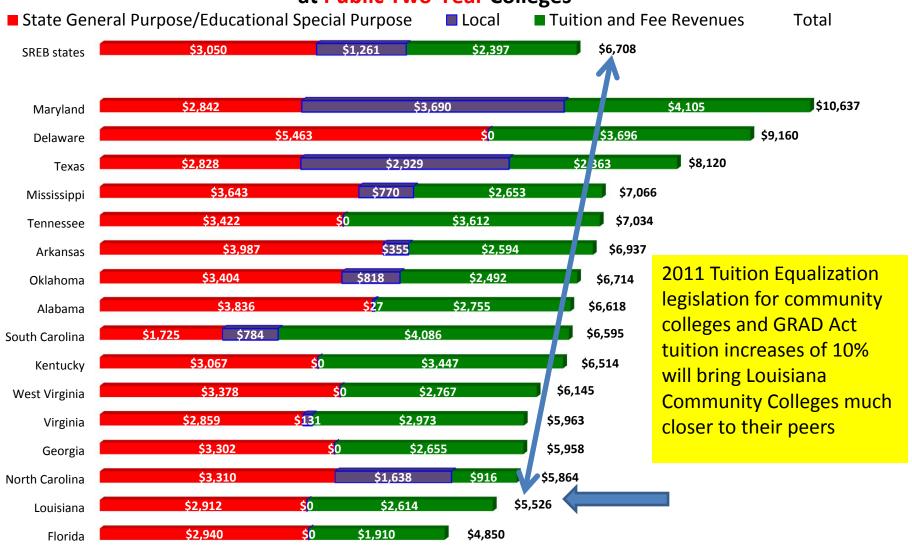
**Four Year FY 2011-12 Annual Tuition Rates** 



### Louisiana has both low state support and low tuition

#### Funds for Educational and General Operations Per Full-Time-Equivalent Student

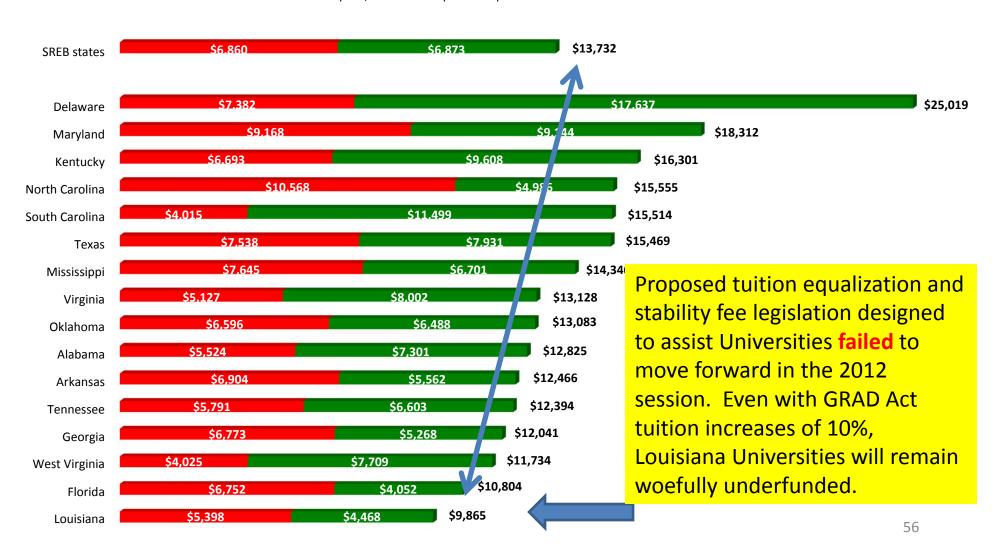




### Louisiana has both low state support and low tuition

### Funds for Educational and General Operations Per Full-Time-Equivalent Student at Public Four-Year Colleges and Universities





# Top 25 Cities for 2. 3. College Graduates 5.







- 1. Fayetteville, NC
- 2. Omaha, Neb.
- 3. Oklahoma City, OK
- 4. Austin, TX
- 5. Houston, TX
- 6. Lexington, KY
- 7. Durham, NC
- 8. Dallas, TX
- 9. Tulsa, OK
- 10. Little Rock, AR
- 11. Savannah, GA
- 12. Washington D.C.
- 13. Boston, MA
- 14. Corpus Christi, TX
- 15. Baton Rouge, LA
- 16. New Orleans, LA
- 17. Des Moines, Iowa
- 18. Columbus, OH
- 19. Stanford, Conn.
- 20. Shreveport, LA
- 21. Seattle, WA
- 22. Albany, NY
- 23. San Antonio, TX
- 24. Kalamazoo, Michigan
- 25. Honolulu, Hawaii

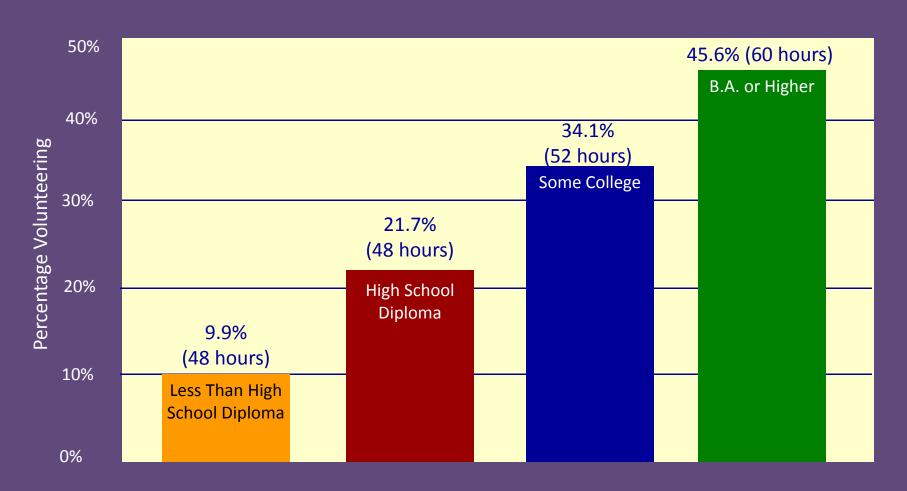
compiled by *The Daily Beast* published by Newsweek.

### Review

- Economic growth is good, providing both private and public returns
- Human capital accumulation is the engine for economic growth
- Human capital accumulation occurs when high-skill labor demand meet a supply of educated workers
- To be successful requires us colleges and universities to:
  - support the workforce needs of our current economy and
  - broaden our academic and research efforts to create a robust economy
- Local and statewide leaderships is needed for this effort
- Louisiana lags in both high-skill jobs and educated workers
- Developing Louisiana's human capital is the most important need of our time and worthy of both state and local investment

### civic involvement

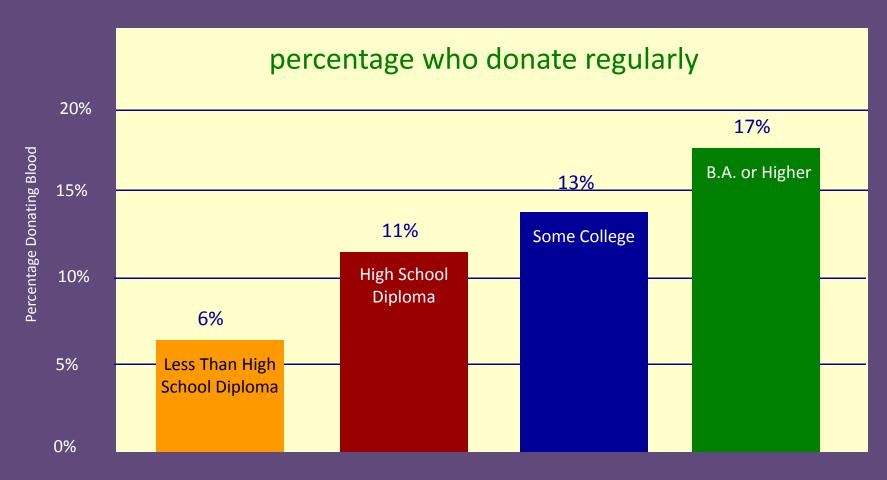
## volunteer activity by education levels



Bureau of Labor Statistics. (2003). Volunteering in the United States, 2003. USDL03-888. U.S. Department of Labor.

### civic involvement

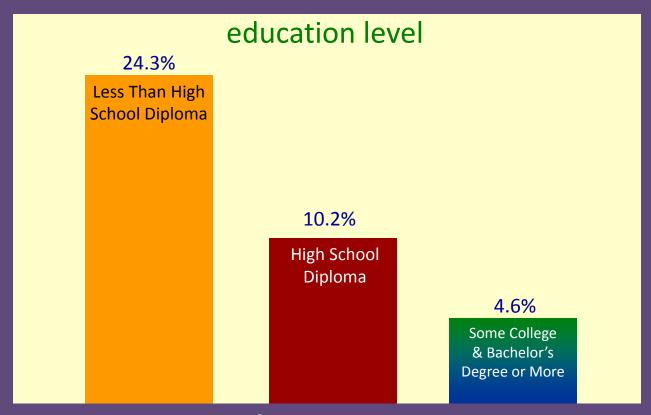
blood donation by education level, 1994:



Source: DBD Worldwide. (2000). DBD Lifestyle Survey. Chicago. Available at www.bowlingalone.com

## government

participation assistance programs

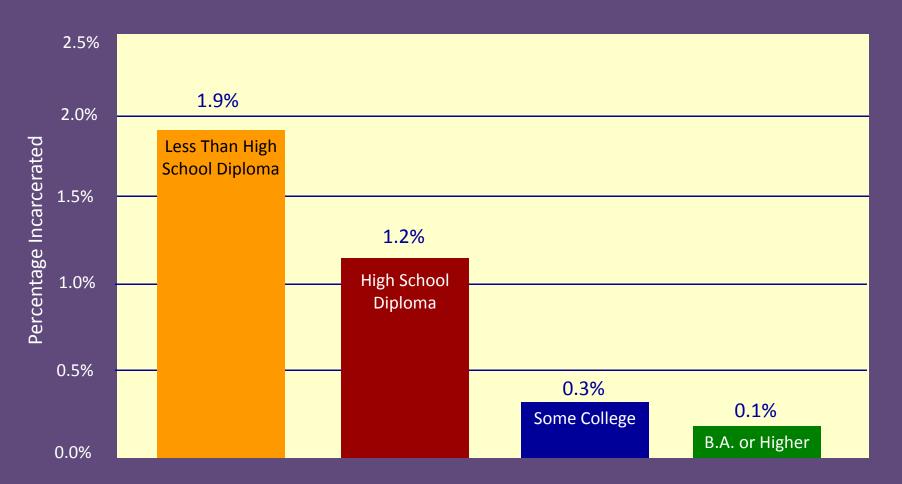


Ever Participated in Assistance Programs

Source: Postsecondary Education Opportunity, May 28, 1997, pg 47.

## government

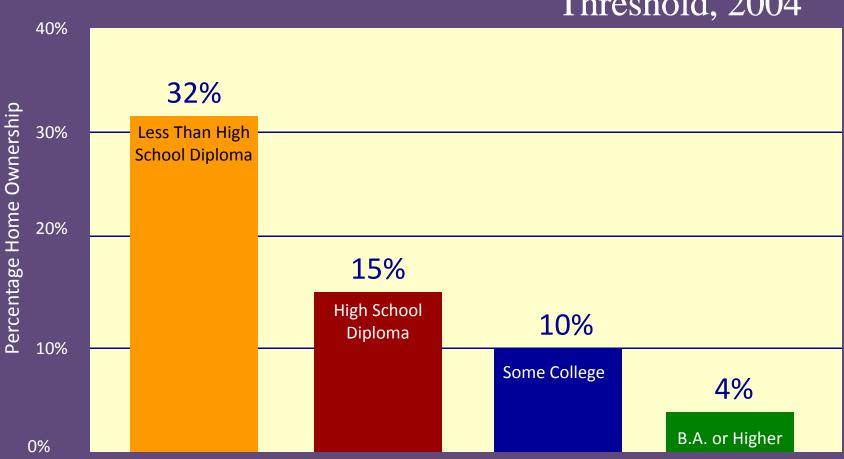
incarceration rates by education levels



Source: Harlow, C.W. (2003). Education and Correctional Populations. Bureau of Justice Statistics, Department of Justice. NCJ195670.

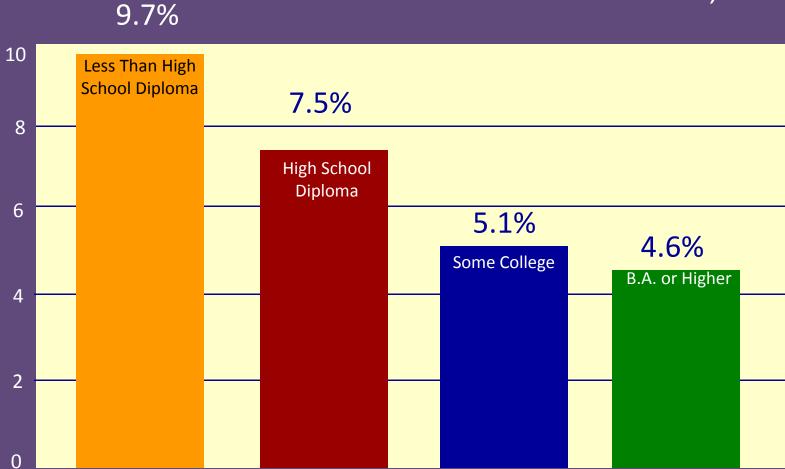
## economic

Percent Below Poverty Threshold, 2004



## economic

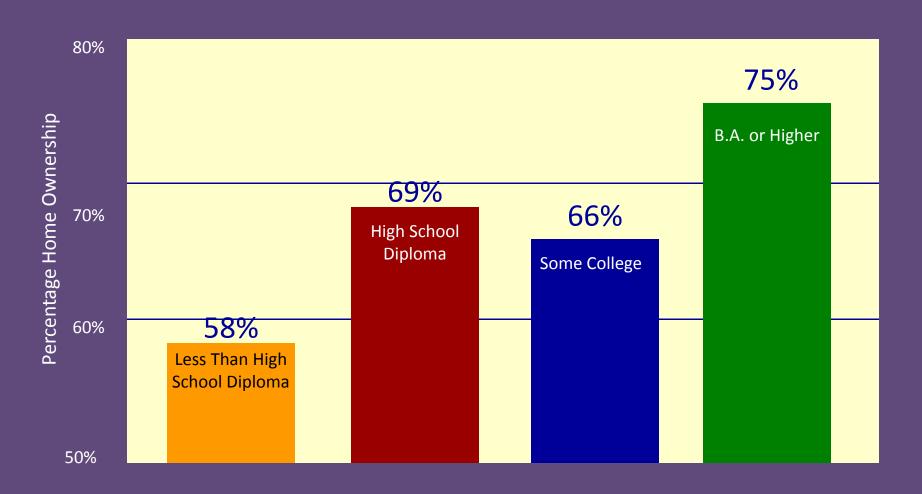
unemployment rates and education level, 2004



Source: Employment Policy Institute

## Quality of Life

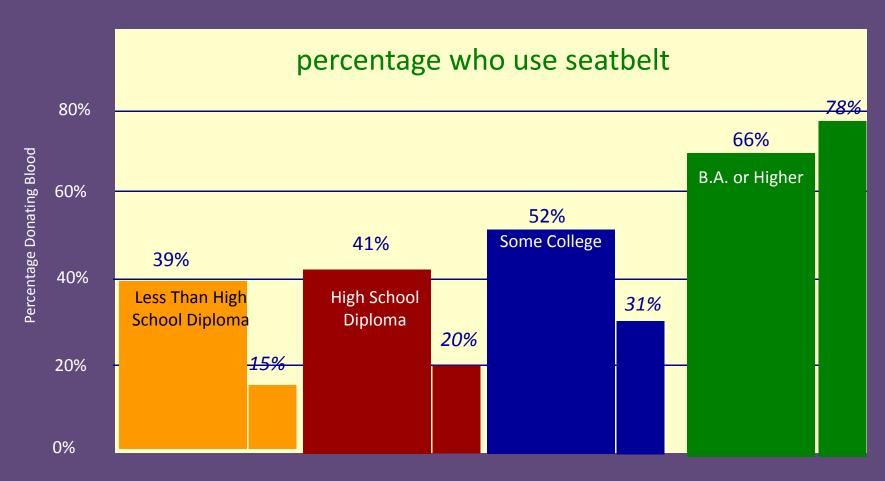
Home Ownership



Census Bureau, American Housing Survey for the United States:2005

## Safety

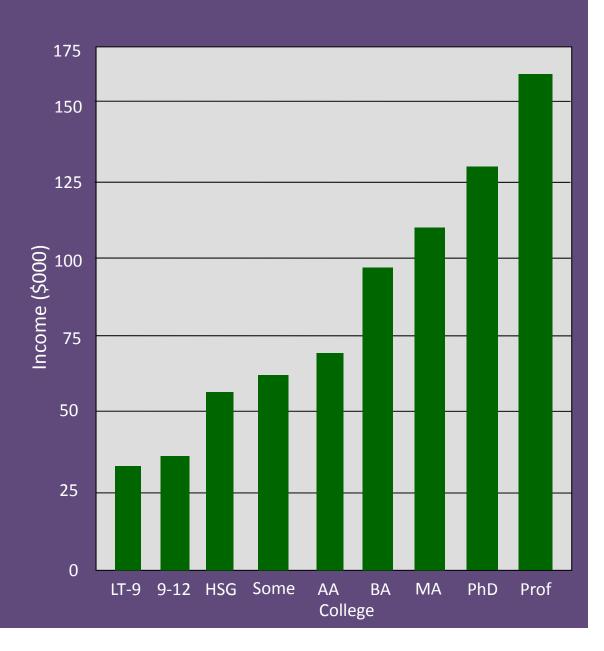
## Seatbelt Use while intoxicated, 1990



Source: American Journal of Public Health

### economic

Average family income by educational attainment, 2003



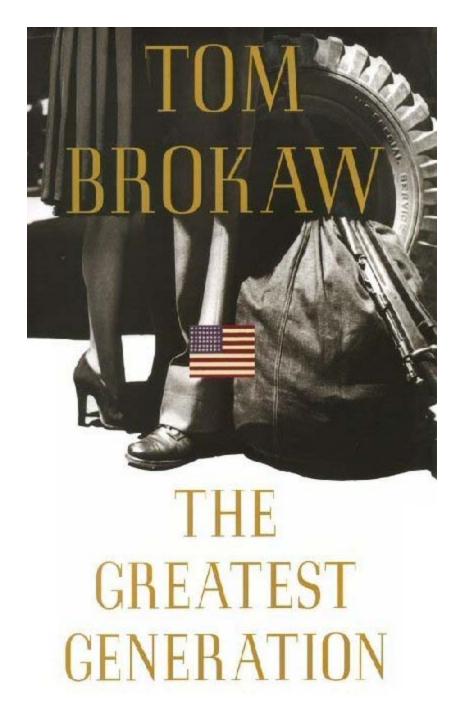
Source: Postsecondary Educatior Opportunity, 2005

## economic

## The Impact of Education on Individuals: Lifetime Earnings

| Education Level         | Estimated<br>Lifetime<br>Earnings | Difference<br>Compared to<br>High School Graduate |
|-------------------------|-----------------------------------|---|
| Less than 9th grade     | \$976,350                         | -\$478,903  |
| High school dropout     | 1,150,698                         | -304,555  |
| High school graduate    | 1,455,253                         | 0   |
| Some college, no degree | 1,725,822                         | 270,569   |
| Associate degree        | 1,801,373                         | 346,120   |
| Bachelor's degree       | \$2,567,174                       | \$1,111,921                                       |
| Master's degree         | 2,963,076                         | 1,507,823   |
| Doctorate               | 3,982,577                         | 2,527,324   |
| Professional degree     | 5,254,193                         | 3,798,940   |

Source: Federal Reserve Bank of Dallas, 2005



At the end of WWII, the U.S made a bold decision to invest in the future of its economy by providing \$1.9 billion annually to the education of returning veterans of the war. This commitment to human capital helped enable the WWII generation to become the "greatest generation."

Possibly, this state's greatest generation is at the schoolhouse door waiting for the opportunity to propel your state into the global economy.